## Help Us Help You! This is an important opportunity to represent physician practices!

We are writing to ask for your support of a national study about physician practices, currently being sponsored by the American Medical Association (AMA) and supported by more than 170 health care organizations. The objective of this study is to help document changes in the U.S. health care delivery system that impact your practice every day. One of the recurring comments that we hear from physicians is that decision-makers and payers are not fully informed about the broad clinical, operational, and financial challenges that their practices face. This study represents your opportunity to communicate accurate financial and operational information to policymakers, including members of Congress and the Centers for Medicare & Medicaid Services. Data from this survey will be used to help determine physician payment levels. Our profession is presented with an important opportunity and your participation in this study will ensure that the voice and priorities of your practice is clearly heard.

The AMA has contracted with Mathematica, an independent research company with extensive experience in survey methods as well as care delivery and finance reform, to conduct the survey. Physician practices will be selected randomly to collect their confidential responses. The AMA and Mathematica will make data collection as convenient for you and your practice as possible and assure you that your individual data will be kept private. Financial information is critical to this survey and we, therefore, anticipate that financial experts will be needed to complete this portion of the data collection effort. Please afford your staff the necessary time so that your voice may be included in the final study results. Additionally, it is critical that we understand the direct patient care hours provided in your practice. Thus, we anticipate that many physicians will need to respond to a few questions to collect this information accurately.

Thank you in advance for your consideration. We hope that you will take the opportunity to participate in this critical study. Your involvement will make certain that the information collected will accurately represent your practice, patients, and profession.

American Medical Association Alaska State Medical Association Arizona Medical Association Arkansas Medical Society California Medical Association Colorado Medical Society Connecticut State Medical Society Florida Medical Association Hawaii Medical Association Idaho Medical Association Illinois State Medical Society Indiana State Medical Association

Kansas Medical Society Kentucky Medical Association Louisiana State Medical Society Maine Medical Association Massachusetts Medical Society MedChi, The Maryland State Medical Society Medical Association of Georgia Medical Association of the State of Alabama Medical Society of Delaware Medical Society of New Jersey Medical Society of the District of Columbia Medical Society of the State of New York Medical Society of Virginia Michigan State Medical Society Minnesota Medical Association Mississippi State Medical Association Missouri State Medical Association Montana Medical Association Nebraska Medical Association Nevada State Medical Association New Hampshire Medical Society New Mexico Medical Society North Carolina Medical Society North Dakota Medical Association Ohio State Medical Association Oklahoma State Medical Association Oregon Medical Association Pennsylvania Medical Society Rhode Island Medical Society South Carolina Medical Association

South Dakota State Medical Association Tennessee Medical Association Texas Medical Association Utah Medical Association Vermont Medical Society Washington State Medical Association West Virginia State Medical Association Wisconsin Medical Society Wyoming Medical Society

Academy of Nutrition and Dietetics American Academy of Audiology American Academy of Child and Adolescent Psychiatry American Academy of Physician Associates American Chiropractic Association American Nurses Association American Occupational Therapy Association American Optometric Association American Physical Therapy Association American Podiatric Medical Association American Psychological Association American Speech-Language-Hearing Association National Association of Social Workers Academy of Consultation-Liaison Psychiatry, Inc. AMDA - The Society for Post-Acute and Long-Term Care Medicine American Academy of Allergy, Asthma & Immunology American Academy of Child and Adolescent Psychiatry American Academy of Dermatology American Academy of Family Physicians American Academy of Hospice and Palliative Medicine

American Academy of Neurology American Academy of Ophthalmology American Academy of Otolaryngic Allergy American Academy of Otolaryngology-Head and Neck Surgery American Academy of Pain Medicine American Academy of Pediatrics American Academy of Physical Medicine and Rehabilitation American Academy of Sleep Medicine American Association for Hand Surgery American Association for Physician Leadership American Association of Clinical Endocrinology American Association of Clinical Urologists American Association of Hip and Knee Surgeons American Association of Neurological Surgeons American Association of Neuromuscular & Electrodiagnostic Medicine American Association of Oral and Maxillofacial Surgeons American Association of Orthopaedic Surgeons American Clinical Neurophysiology Society American College of Allergy, Asthma and Immunology American College of Cardiology American College of Chest Physicians (CHEST) American College of Emergency Physicians American College of Gastroenterology American College of Lifestyle Medicine American College of Medical Genetics and Genomics American College of Nuclear Medicine American College of Obstetricians and Gynecologists American College of Physicians American College of Radiation Oncology American College of Radiology

American College of Rheumatology American College of Surgeons American Epilepsy Society American Gastroenterological Association American Geriatrics Society American Medical Group Association American Orthopaedic Foot & Ankle Society American Osteopathic Association American Pediatric Surgical Association American Psychiatric Association American Rhinologic Society American Society for Clinical Pathology American Society for Dermatologic Surgery Association American Society for Metabolic and Bariatric Surgery American Society for Radiation Oncology American Society for Reproductive Medicine American Society for Surgery of the Hand American Society of Addiction Medicine American Society of Anesthesiologists American Society of Cataract and Refractive Surgery American Society of Clinical Oncology American Society of Colon and Rectal Surgeons American Society of Cytopathology American Society of Echocardiography American Society of Echocardiography American Society of General Surgeons American Society of Hematology American Society of Interventional Pain Physicians American Society of Neuroimaging American Society of Neuroradiology

American Society of Nuclear Cardiology American Society of Plastic Surgeons American Society of Regional Anesthesia and Pain Medicine American Society of Retina Specialists American Society of Transplant Surgeons American Thoracic Society American Urogynecologic Society American Urological Association American Vein and Lymphatic Society American Venous Forum Association of American Medical Colleges Association of University Radiologists College of American Pathologists Congress of Neurological Surgeons Endocrine Society Heart Rhythm Society Infectious Diseases Society of America International Society for the Advancement of Spine Surgery Medical Group Management Association National Association of Medical Examiners North American Neuromodulation Society North American Spine Society Obesity Medicine Association Outpatient Endovascular and Interventional Society Radiological Society of North America Radiology Business Management Association **Renal Physicians Association** Society for Cardiovascular Angiography and Interventions Society for Pediatric Dermatology Society for Vascular Surgery

Society of American Gastrointestinal and Endoscopic Surgeons Society of Cardiovascular Computed Tomography Society of Critical Care Medicine Society of Hospital Medicine Society of Interventional Radiology Society of Nuclear Medicine and Molecular Imaging Society of Thoracic Surgeons Spine Intervention Society The American Society of Breast Surgeons The American Society of Dermatopathology Undersea and Hyperbaric Medical Society